

PAS Job Description Canvas

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1a. Job Title	2. Accountabilities	3a. Accountable to
Chief Agility Officer	The purpose of an agile transformation is to innovate more effectively and produce tangible results sooner.	• The CAO is a member of and accountable to the Executive Committee (or whichever organ defines and implements strategy for the organization).
1b. One Line Description	 The CAO is accountable for: Alignment: Ensure that goals, values, and priorities are visible, understood and supported 	3b Measurements of Success
• The CAO ensures the organization can rapidly and reliably generate value in the face of unknown and changing conditions.	 Culture: Ensure the culture is conducive to focus, fast learning, a rapid flow of information, and the ability to produce tangible results quickly Process and Structure: Ensure that organizational structure and workflow support effective and efficient collaboration Responsiveness: Ensure that both opportunities and impediments to success are quickly recognized and addressed 	 Time to market from idea to ready for sale or use Responsiveness -Time to recognize and remove impediments to producing value. Results produced in cadence. Confidence – goals and objective are visible, understood. People are doing the right thing. Culture Lack of pointless conflict or resistance, especially in the Executive Committee
4. Constituencies (provides service to)	5. Supported by	6. Qualifications
 Executive Committee and Board of Directors Impediment Removal Teams, Agile Transition Teams, Functional Leadership, Product Leadership, Agile Leadership 	 Executive Committee, who defines strategy and direction, reacts promptly, offers authoritative answers and decisions, removes obstacles, and manages outside stakeholders. Operational Impediments Removal Teams, Agile Transition Teams, Scrum of Scrum Teams, Release Train Engineers, Agile Coaches and Scrum Masters who provide similar services as the CAO within their scope. 	 Experience in a leadership role, preferably in a Board of Directors, Managing Board, or Leadership Team. Deep knowledge of agile, lean, coaching, facilitation, and related methodologies, include their values, principles, practices Ability to listen and learn effectively in complex situations Ability to apply communication skills in high-stakes situations to facilitate optimal outcomes



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7. Does	8. Does Not	9. Engagement Level
 Have the necessary authority to deliver on their accountabilities Ensure clarity, alignment, and communication Facilitate workshops, retreats, and meetings for the Executive Board and/or Board of Directors Create focus on tangible results Create focus on those results sooner. Coach board members individually or collectively Create transparency on the company's performance Ensure impediments and opportunities are addressed quickly at the appropriate level Supports integration of companies acquired through mergers or acquisition 	 Impose process Make decisions for constituents 	 This is normally a full-time position. It may be a temporary assignment in the context of launching a transformation