



Levels of Done Explained

"Success requires attention to results beyond the end of the sprint."

Not Working Reliable Usable Valuable



- 10 **Optimized**
- 9 **Outcome**
- 8 **Usage**
- 7 **Deployed**
- 6 **Reviewed**
- 5 **Deployable**
- 4 **Automated**
- 3 **Integrated**
- 2 **Inspected**
- 1 **Functional**
- 0 **Works on My Machine**

For better ROI, reliability, usability, or performance.

Achieving desired outcomes for business, users, and the world. Business value assumptions have been validated (or not).

Released to customers or users (and you are measuring).

Available for release to customers or users.

User and customer review minimizes market risk.

Whether to deploy is a business decision not a technical one.

Automated tests ensure it still works after you make changes.

All components work together.

Team has reviewed and improved.

Acceptance tests passed.

"90% done" means the remaining 10% will take the other 90% of the time.

