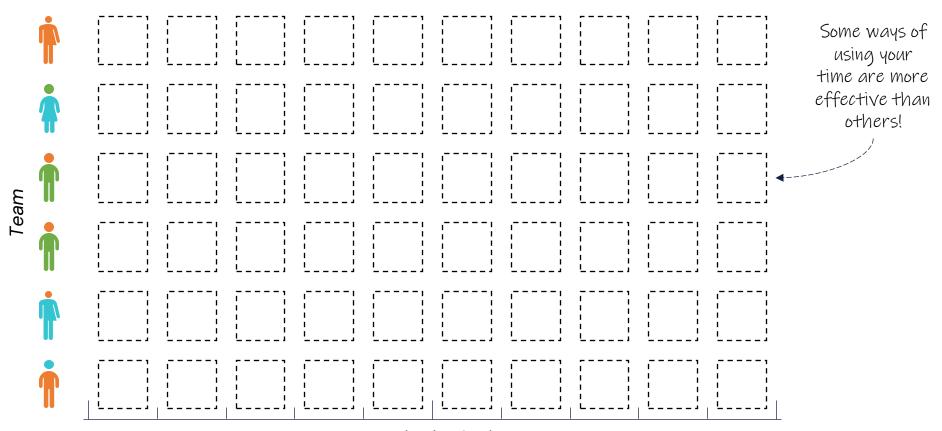
Six Steps to Higher Team Performance

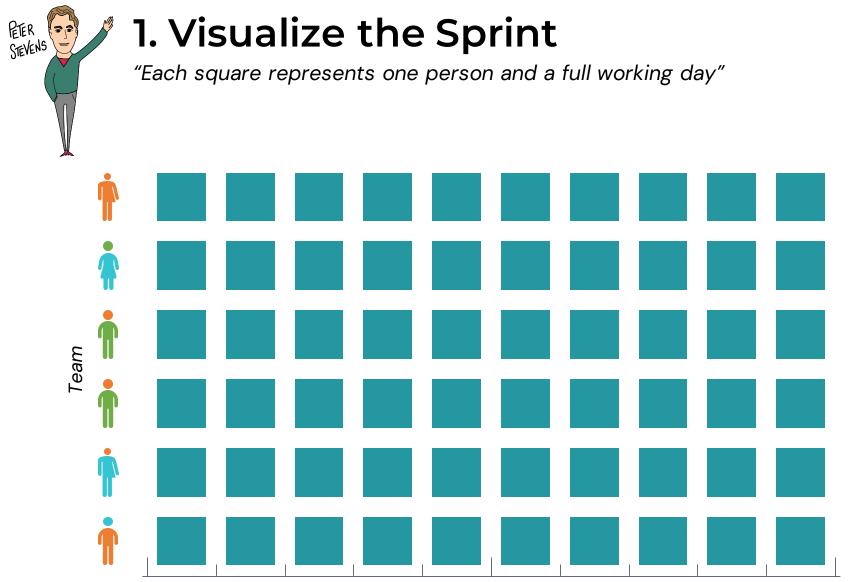
(and better estimates)



Days in the Sprint







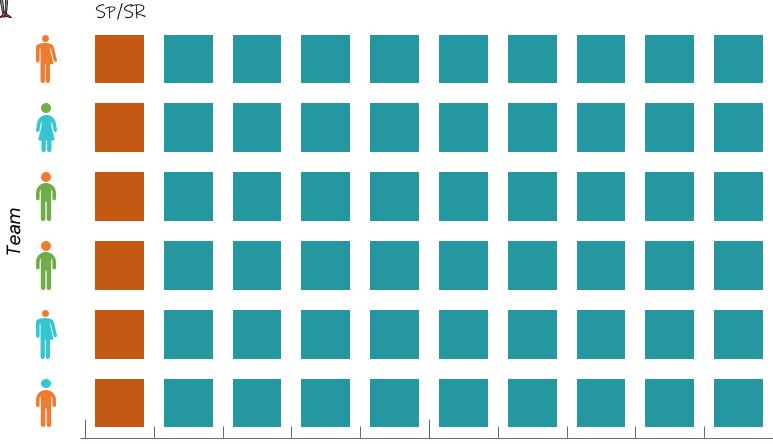
Days in the Sprint





2. Account for Scrum Events

Two-week sprint: \mathscr{V}_2 day at the beginning and \mathscr{V}_2 day at the end



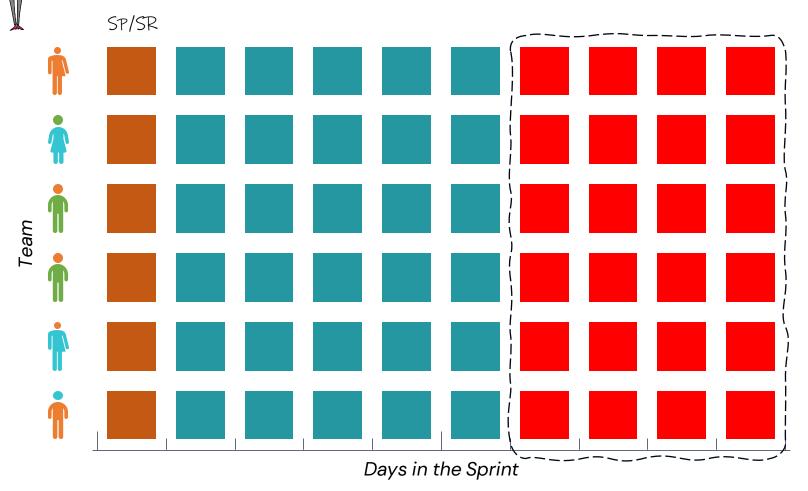
Days in the Sprint





3. Account for other meetings

Knowledge workers report spending up to 45% of their time in meetings!

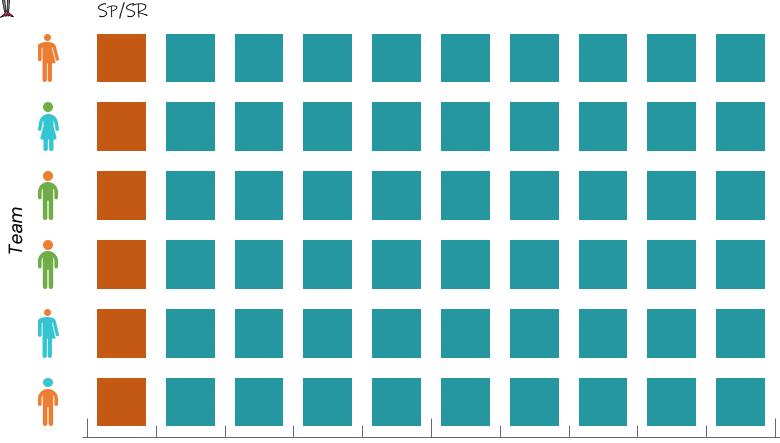






4. Cancel outside meetings

"Stakeholders review status in the Sprint Review and influence requirements during Backlog Refinement. The Scrum Master can deal with the bureaucracy!"



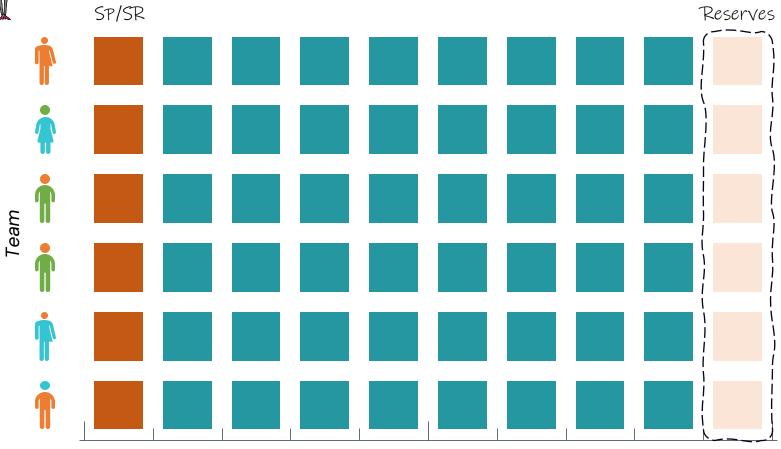
Days in the Sprint





5. Plan reserves for the unexpected

"Some things are harder than you thought. Stakeholders sometimes want something urgently during the sprint. Leave yourself some slack!"



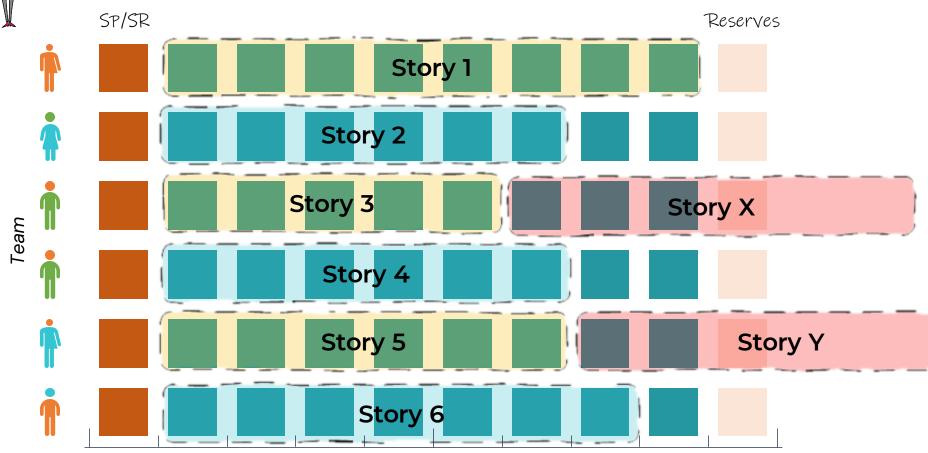
Days in the Sprint





6. Don't work as individuals...

"This team cannot handle the unexpected without disrupting the Sprint. It needs a don't-change-the-forecast rule to prevent a trail of undone work."



Days in the Sprint





6. Work as a team

"This team pairs and swarms to finish sooner. It can handle mid-sprint surprises by postponing forecast work that has not yet been started."

