

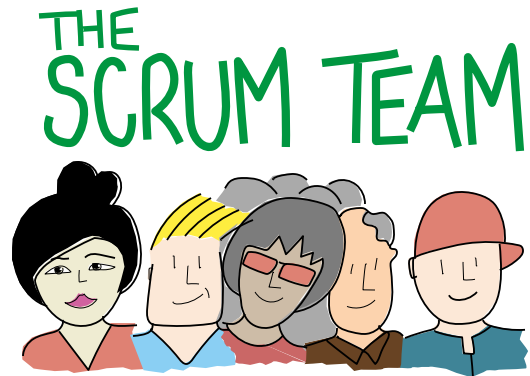


# Scrum Team in a nutshell

*"Accountabilities are not about who does what. They are about your contribution to the team and the product."*

## Accountabilities

- Creating a valuable, useful increment every sprint
- Have all the skills and authority necessary to create value each sprint



## Responsibilities

- All product-related activities
- Stakeholder collaboration
- Decide who does what, when, and how.
- Define the sprint goal.
- Presents results of their work to key stakeholders.
- Review what was accomplished.
- Increase own quality and effectiveness.

## The Essentials:

Inspect and Adapt

Video: [bit.ly/insideScrum](https://bit.ly/insideScrum)





# Scrum Product Owner in a nutshell

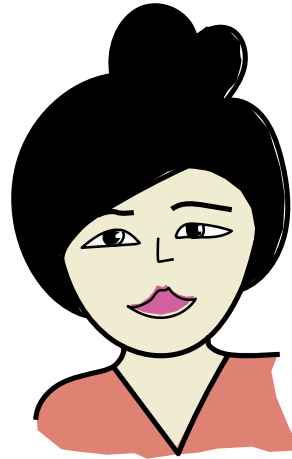
*"The Product Owner creates a clear line-of-sight from those doing the work to those who will benefit from the work."*

## Accountabilities

- Maximize the value of the product
- Manage the Product Backlog

## Key questions

Ask Stakeholders: Why?  
Answer Developers: Why?



## Responsibilities

- Make decisions about the product.
- Develop & communicate the product goal.
- Create & communicate product backlog items.
- Order product backlog.
- Ensure that the product backlog is transparent, visible and understood.
- Proposes how to increase product value each sprint.
- May cancel a sprint.

## The Essentials:

One person, not a committee.

Video: [bit.ly/insideScrum](https://bit.ly/insideScrum)





# Scrum Developers in a nutshell

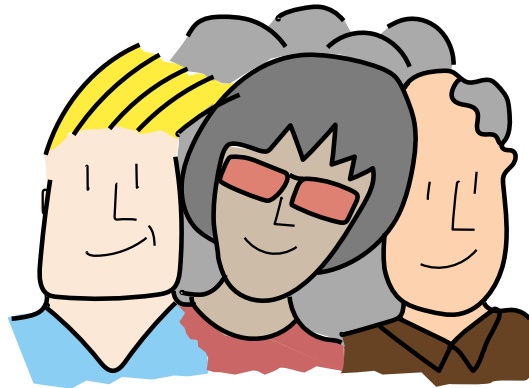
*"Traditionally, accountability is about blame. In Scrum, accountabilities define each member's contribution while leaving open how they do it."*

## Accountabilities

- Create the product increment each sprint
- Create a plan for the sprint
- Instill quality
- Adapt the plan each day
- Hold each other accountable

## Key Questions

Answer: How? How big?  
Ask: Why?



## Responsibilities

- Select items from the product backlog.
- Plan the work necessary to create an increment.
- Select structure and techniques for the Daily Scrum.
- Attend the Daily Scrum.
- Conform to the Definition of Done.

**The Essentials:** All the needed skills to create the product

Video: [bit.ly/insideScrum](https://bit.ly/insideScrum)

Extracted from the 2020 Scrum Guide, courtesy of  
Jeff Sutherland and Ken Schwaber

© 2023 Peter B. Stevens and Saat Network GmbH



RC4



Video



Contact  
Peter



# Scrum Master in a nutshell

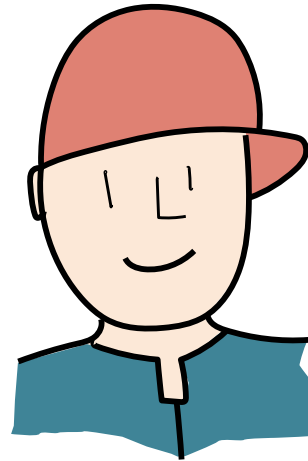
*"Too many Scrum Master job descriptions focus on duties that are not mentioned in the Scrum Guide."*

## Accountabilities

- Establishing Scrum
- Team effectiveness

## Key Message

Let's find a better way!



## Responsibilities

- Enable team to improve.
- Coach team members.
- Help the Scrum team focus on creating value.
- Cause removal of impediments.
- Lead, train & coach the organization on Scrum.
- Remove barriers to stakeholder access.
- Ensure that Scrum events are positive, productive, and time-boxed.

## The Essentials:

Voice of the Common Sense

Video: [bit.ly/insideScrum](https://bit.ly/insideScrum)



RC4

Extracted from the 2020 Scrum Guide, courtesy of Jeff Sutherland and Ken Schwaber

© 2023 Peter B. Stevens and Saat Network GmbH





# Where is the Project Manager in Scrum?

*"Products have a life-cycle, not an end-date. Therefore, a Scrum team does not have a project manager, nor does it report to a project manager."*

## Accountabilities

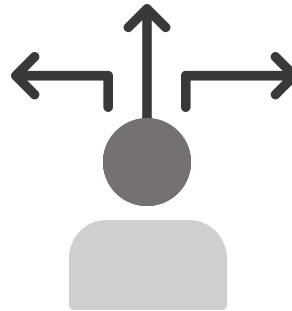
Time  
Scope  
Cost

## Key Question

Who does what by when?

## The Essentials:

The buck stops here.



**Project Manager**

## Responsibilities

- Change Management
- Documentation
- Issue Resolution
- Project Closure
- Project Planning
- Quality Management
- Reporting
- Resource Management
- Risk Management
- Stakeholder Mgmt.
- Task Assignment
- Team Motivation





# The Project Manager's duties have moved

*"Scrum rethinks organization for the needs of product development in a fast-changing world. The project manager's duties are handled by the Scrum Team."*

## Scrum Team

- Scope Management
- Risk Management
- Quality Management
- Stakeholder Management
- Reporting, Documentation
- Change Management

## Product Owner

- Cost Management (ROI)
- Stakeholder Management
- Project Planning (Backlog Sequencing)
- Time Mgmt. (Releases)

## Not Allowed

- Resource Management
- Task Assignment

## Scrum Master

- Time Management (Scrum Flow)
- Issue Resolution

## Developers

- Time Mgmt. (in the Sprint)
- Project Planning (in Sprint)
- Issue Resolution

## Not defined

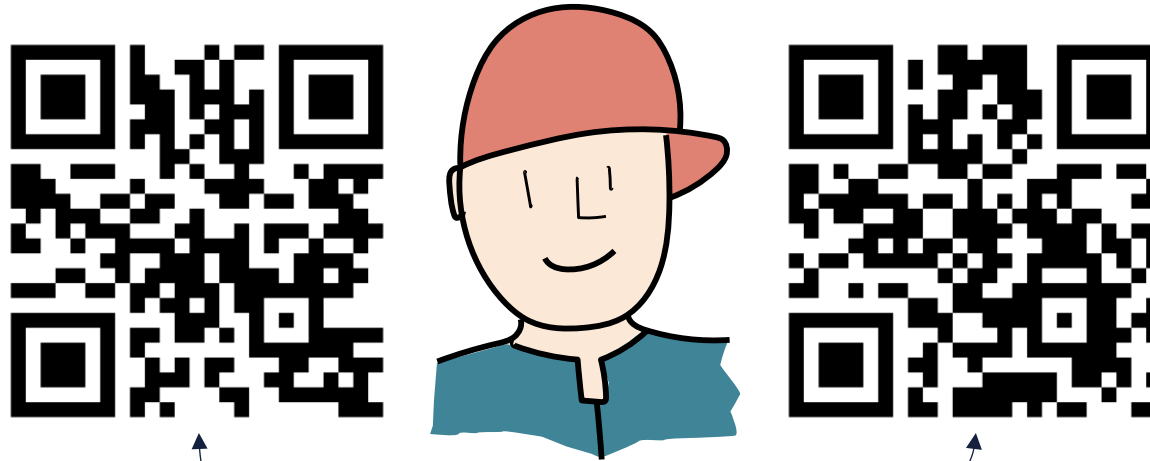
- Project Closure





# Could your Scrum work better for you?

*"Start getting better results with a free consultation"*



Contact Peter

Watch Free  
Scrum Intro

